

Acknowledgements: I would like to thank Executive Committee Chair Logan Martin, Dan Wietecha, and Ryan Garcia for their thoughtful review and input to this budget proposal. Jerilyn Erickson, David Lang, and Laura Miller from the City of Lakeville, who serve as Dakota 911's fiscal agent, continue to do an outstanding job of compiling the budget and crunching the numbers. This was an especially challenging year to tackle with an adapted personnel budgeting strategy designed to reflect Dakota 911's expected staff retention. Thank you to the Board of Directors and Executive Committee for their continued support of the mission of Dakota 911.

Recommendation: Dakota 911 staff recommends approval of the budget as provided herein.

Respectfully submitted,

A handwritten signature in cursive script that reads "Heidi Hieserich".

Heidi Hieserich
Executive Director

General Fund

Member fees increase 8.25 percent. The monthly state 911 funding remains consistent with the prior year at \$1,189,921. Personnel costs are projected to increase \$768,436 compared to the 2023 adopted budget. Contractual expenses are projected to increase \$184,144 compared to the 2023 adopted budget. The 2024 budget is \$11,184,028 which is a \$956,996 increase when compared to the 2023 adopted budget.

	Adopted	■	Increase
	2023	2024	(decrease)
Revenues			
Member fees	\$ 9,013,697	\$ 9,757,327	\$ 743,630
Other	1,254,367	1,276,301	21,934
Total revenues	<u>10,268,064</u>	<u>11,033,628</u>	<u>765,564</u>
Expenditures			
Personnel	7,836,258	8,604,694	768,436
Commodities	23,431	27,847	4,416
Contractual	<u>2,367,343</u>	<u>2,551,487</u>	<u>184,144</u>
Total expenditures	<u>10,227,032</u>	<u>11,184,028</u>	<u>956,996</u>
Net changes	<u>\$ 41,032</u>	<u>\$ (150,400)</u>	<u>\$ (191,432)</u>

Revenues

Membership fees provide the majority (88%) of the resources for financing operations. Other General Fund revenues are comprised of State aid (911 fees), MTNS partnership revenues, LMCIT rebates and interest revenues. 911 fee revenues provided by State of Minnesota increased 105 percent due to changes in the allocation formula and changes from the 2020 Federal census. Interest rates, MTNS partnership revenues and LMCIT rebates are anticipated to remain stable.

Expenditures

Personnel. The Dakota 911 Board has authorized 67 personnel positions of which 54 are public safety telecommunicators. The budget anticipates an additional public safety telecommunicator position. The adopted budget also takes into consideration step increases based on current union contracts and non-union personnel policies. The collective bargaining contracts expire December 31, 2023.

Non-personnel costs. Non-personnel expenses (\$2.6 million) are comprised of equipment and building maintenance, utilities, technology support and other related costs. 2022 was the last year of the facility lease payments. Non-personnel costs are projected to increase by \$188,560 when compared to the adopted 2023 budget.

Fund Balance

The Dakota 911 Fund Balance policy states: ***“Dakota 911 will endeavor to maintain an unassigned fund balance equivalent to 8.3% - 14.0% of total annual operating expenses to provide adequate working capital for operations and reserves for unanticipated events in order to avoid short term borrowing.”***

The adopted 2024 General Fund budget has an ending fund balance which is within the guidelines of the Fund Balance policy.

	2024 Adopted
Revenues	\$ 11,033,628
Expenditures	(11,184,028)
Net increase/(decrease)	(150,400)
Fund balance January 1	1,808,809
Fund balance - non-spendable and assigned	\$ (573,518)
Fund balance December 31	\$ 1,084,891
Fund balance as a % of expenditures	9.7%

Capital Projects Fund

The primary purpose of the Capital Projects Fund is to provide for acquisition and replacement of equipment which are financed with member fees.

Dakota 911 has established a firm foundation for long-term financing of equipment acquisitions and replacements. Therefore, member fees were eliminated starting in 2021 and will remain that way into the near future. The Capital Improvement Plan reflects the issuance of debt in years 2026 and 2027 to correspond with the replacement of dispatch radio consoles and CAD. The Dakota 911 Board will need to determine what the future funding sources will be for this fund.

Adopted 2024 capital outlay acquisitions are as follows:

	<u>2024</u>
Logging telephone/radio recorder	\$ 419,000
Data sharing/integration	100,000
CAD PC's and monitors	24,000
CAD backup laptops (12)	24,000
WiFi devices and controller	3,000
Supervisory office desktop computers	2,000
Tech support laptops	4,000
Administration laptops	<u>7,500</u>
Total Capital Projects Expenditures	<u>\$ 583,500</u>

Membership Fees

The 2024 membership fees (net) are \$9,757,327 which is an 8.25 percent increase from 2023. The revised 2024 member fees also account for Dakota County funding 50.00 percent of the budgeted fixed costs. The percentage of fixed costs funded by Dakota County will remain at 50.00 percent in 2024 and beyond. The Detailed member fees are shown on page 14. The member fees are allocated based on the 3-year average of CAD incidents and covers the general operations. There are no fees for capital acquisitions in 2024.

2024 Member Fees

	Allocation %	TOTAL	<i>Increase/ (decrease)</i>
Apple Valley	9.83%	879,368	20,144
Burnsville	14.26%	1,275,162	112,904
Dakota County	6.45%	1,391,796	332,073
Eagan	15.61%	1,395,544	42,315
Farmington	3.96%	354,472	22,815
Hastings	6.43%	574,934	40,709
Inver Grove Heights	9.97%	891,322	70,529
Lakeville	11.12%	994,757	5,708
Mendota Heights	3.07%	274,300	4,849
Miesville	0.04%	3,946	819
Randolph Hampton	0.07%	6,431	926
Rosemount	4.94%	441,401	25,122
South Saint Paul	6.80%	608,149	7,947
West Saint Paul	7.44%	665,745	56,774
Total	<u>100.00%</u>	<u>\$9,757,327</u>	<u>\$ 743,634</u>

The member fee represents an average cost of \$31.32 per CAD incident.

Operational Forecast

Staff has incorporated a projection of operational costs for years 2024-2028 based on conservative inflationary assumptions.

Staff has also incorporated a projection of revenues, including membership fees, to fund the ongoing operational costs and maintain compliance with the Dakota 911's fund balance policy.

It should be noted that there are no member fees allocated to the Capital Projects Fund through 2028.

Years 2025-2028 reflects an estimated average increase in member fees as follows:

2025 = 8.25%
2026 = 6.00%
2027 = 4.00%
2028 = 3.50%

In addition to wage increase contingencies, one additional public safety telecommunicator position and one additional public safety telecommunicator supervisor will be added in 2024 in an effort to keep up with increasing call loads and to account for staff retention in achieving the minimum net staffing levels required to support operations.

Supporting Information

The following documents provide supporting information for the 2024 approved budget:

- 1) General Fund Budget Summary (*including 2025-2028 projections*)
- 2) Authorized Staffing Plan
- 3) Capital Improvement Plan (2024-2033)
- 4) Member Allocation
- 5) 2024 Member Fees

**Dakota 911
General Fund Budget**

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>
	<u>Actual</u>	<u>Actual</u>	<u>Adopted</u>	<u>Estimate</u>	<u>Estimate</u>	<u>Estimate</u>	<u>Estimate</u>	<u>Estimate</u>	<u>Estimate</u>
<u>Revenues</u>									
4490 JPA Member Fees	\$ 8,708,882	\$ 8,708,883	\$ 9,013,697	\$ 8,527,164	\$ 8,942,486	\$ 9,739,210	\$ 10,351,462	\$ 10,773,581	\$ 11,157,902
4490 JPA Dakota County Fixed Cost Fees	-	-	-	486,533	814,841	823,096	844,583	870,306	893,521
4490 JPA Membership Fees - REBATED	-	(1,100,000)	-	-	-	-	-	-	-
4258 Annual 911 Fees	883,598	1,204,792	1,189,921	1,189,921	1,189,921	1,189,921	1,189,921	1,189,921	1,189,921
4910 Interest on Investments	(45,701)	(153,942)	21,833	53,167	48,704	49,678	50,671	51,685	52,718
4280 Grants and other income	189,138	12,668	19,613	14,551	14,551	14,851	15,159	15,474	15,797
5026 LMCIT rebate	11,585	7,587	5,000	5,000	5,125	5,253	5,384	5,519	5,657
4495 MTNS Partnership Income	18,000	18,000	18,000	18,000	18,000	18,000	18,000	18,000	18,000
Total Revenues	<u>9,765,502</u>	<u>8,697,988</u>	<u>10,268,064</u>	<u>10,294,336</u>	<u>11,033,628</u>	<u>11,840,009</u>	<u>12,475,180</u>	<u>12,924,485</u>	<u>13,333,516</u>
<u>Expenditures</u>									
Personnel Services									
6012 Salaries - Regular	4,686,176	4,991,513	5,564,664	5,465,511	6,058,259	6,488,792	6,905,366	7,264,905	7,482,852
6015 Overtime	472,204	610,604	432,990	466,000	447,276	440,652	300,000	200,000	200,000
6041 Pera	384,908	414,698	449,742	441,491	487,839	519,632	551,866	579,853	597,251
6044 Fica	379,263	409,364	458,821	450,617	497,673	530,102	562,982	591,528	609,274
6051 Hospitalization Insurance	742,091	762,474	824,710	847,337	985,016	1,078,592	1,149,549	1,220,918	1,281,964
6052 Life and Disability	1,484	2,045	1,990	1,914	2,007	2,068	2,202	2,319	2,388
6053 Long Term Disability	10,721	11,480	12,663	14,769	15,693	16,164	17,071	17,876	18,412
6054 Dental	33,181	35,978	38,703	36,421	37,524	41,277	45,375	49,116	51,572
6055 Workers Compensation Insurance	47,415	59,481	51,975	63,784	73,406	82,107	85,967	89,349	90,885
6057 Unemployment	-	-	-	-	-	-	-	-	-
Total Personnel Services	<u>6,757,443</u>	<u>7,297,637</u>	<u>7,836,258</u>	<u>7,787,845</u>	<u>8,604,694</u>	<u>9,199,387</u>	<u>9,620,378</u>	<u>10,015,864</u>	<u>10,334,599</u>
Commodities									
6120 Operating Supplies	7,619	13,110	13,311	12,865	13,740	13,995	14,314	14,640	14,974
6140 Clothing	3,698	3,992	4,120	5,220	7,807	7,963	8,122	8,284	8,450
6180 Computer Supplies	4,909	2,938	6,000	6,000	6,300	6,426	6,555	6,686	6,820
Total Commodities	<u>16,226</u>	<u>20,040</u>	<u>23,431</u>	<u>24,085</u>	<u>27,847</u>	<u>28,384</u>	<u>28,991</u>	<u>29,610</u>	<u>30,244</u>

**Dakota 911
General Fund Budget**

	2021	2022	2023	2023	2024	2025	2026	2027	2028
	<u>Actual</u>	<u>Actual</u>	<u>Adopted</u>	<u>Estimate</u>	<u>Estimate</u>	<u>Estimate</u>	<u>Estimate</u>	<u>Estimate</u>	<u>Estimate</u>
Other Contractual									
6210 Professional Services	54,942	39,044	53,021	53,572	60,072	107,959	58,374	58,797	59,230
6211 Legal Services	15,203	6,778	23,980	23,980	23,980	20,810	24,646	21,489	25,339
6214 Fiscal Agent	72,276	124,800	140,544	140,100	144,123	140,885	143,703	146,577	149,509
6218 Bank Charges	105	193	350	350	350	357	364	371	378
6221 Audit	12,100	16,550	12,900	14,600	13,755	14,168	14,593	15,031	15,482
6234 Use of Personal Auto	738	1,687	2,000	2,500	2,500	2,550	2,601	2,653	2,706
6252 Print Public Information	-	2,417	3,100	4,100	4,220	4,304	4,390	4,478	4,567
6261 General Liability Insurance	33,433	35,243	35,958	37,739	39,609	40,402	41,211	42,036	42,876
6276 Telephone	41,008	37,538	37,605	38,874	40,079	40,891	41,719	42,564	43,426
6277 Postage	566	8	450	450	450	450	450	450	450
6280 Other Contractual	69,438	72,073	71,842	131,995	127,684	106,930	109,224	111,569	113,969
6282 Contract Equipment Maintenance	213,555	293,049	310,682	310,682	313,839	316,181	323,071	330,123	336,504
6283 Contract Building Maintenance	440,081	435,661	426,000	402,610	476,765	488,317	500,161	512,304	524,755
6288 Contract Data Processing	1,014,335	1,062,854	1,135,505	1,132,773	1,197,000	1,213,156	1,237,511	1,264,981	1,287,702
6289 Radio Fees	49,660	39,465	50,739	50,739	51,396	57,224	53,469	54,539	55,630
6290 Equipment Rental	4,933	5,507	5,167	5,480	5,480	5,510	5,673	5,794	5,916
6291 Building Lease	715,500	477,000	-	-	-	-	-	-	-
6311 Schools and Conferences	18,452	17,730	54,480	68,080	46,855	52,612	53,544	54,674	55,829
6312 Business Meetings & Expenses	482	511	550	550	550	350	350	350	350
6313 Dues and Subscriptions	1,821	2,194	2,470	2,566	2,781	2,836	2,893	2,951	3,010
Total Other Charges and Services	2,758,628	2,670,302	2,367,343	2,421,740	2,551,487	2,615,892	2,617,947	2,671,731	2,727,628
Total Expenditures	9,532,297	9,987,979	10,227,032	10,233,670	11,184,028	11,843,663	12,267,316	12,717,204	13,092,470
Net change in fund balance	233,205	(1,289,991)	41,032	60,666	(150,401)	(3,654)	207,864	207,281	241,046
Fund balance January 1	2,804,930	3,038,135	1,667,156	1,748,144	1,808,810	1,658,409	1,654,756	1,862,620	2,069,901
Fund balance - non-spendable and assigned	(605,293)	(593,555)	(573,518)	(559,530)	(573,518)	(587,856)	(602,553)	(617,617)	(633,057)
Unreserved fund balance - December 31	\$ 2,432,842	\$ 1,154,589	\$ 1,134,670	\$ 1,249,280	\$ 1,084,891	\$ 1,066,899	\$ 1,260,067	\$ 1,452,284	\$ 1,677,890
Total expenditures (Net)	9,532,297	9,987,979	10,227,032	10,233,670	11,184,028	11,843,663	12,267,316	12,717,204	13,092,470
Unreserved fund balance ratio	25.5%	11.6%	11.1%	12.2%	9.7%	9.0%	10.3%	11.4%	12.8%
Fund Balance Expected Per Policy (1/12th of the annual expenditures)				852,806	932,002	986,972	1,022,276	1,059,767	1,091,039
Over/(Short) of minimum 8.3%				396,474	152,889	79,927	237,791	392,517	586,851
Over/(Short) of maximum 14%				(183,434)	(480,873)	(591,213)	(457,357)	(328,124)	(155,056)

**Dakota 911
General Fund Budget**

	<u>2021</u> <u>Actual</u>	<u>2022</u> <u>Actual</u>	<u>2023</u> <u>Adopted</u>	<u>2023</u> <u>Estimate</u>	<u>2024</u> <u>Estimate</u>	<u>2025</u> <u>Estimate</u>	<u>2026</u> <u>Estimate</u>	<u>2027</u> <u>Estimate</u>	<u>2028</u> <u>Estimate</u>
SUMMARY:									
Personnel	\$ 6,757,443	\$ 7,297,637	\$ 7,836,258	\$ 7,787,845	\$ 8,604,694	\$ 9,199,387	\$ 9,620,378	\$ 10,015,864	\$ 10,334,599
Change from prior year	227,886	540,194	538,621	490,208	816,849	594,693	420,991	395,486	318,735
Percentage Change from prior year	3.5%	8.0%	8.0%	6.7%	10.5%	6.9%	4.6%	4.1%	3.2%
Commodities	16,226	20,040	23,431	24,085	27,847	28,384	28,991	29,610	30,244
Change from prior year	(2,146)	3,814	3,391	4,045	3,762	537	607	619	634
Percentage Change from prior year	-11.7%	23.5%	20.9%	20.2%	15.6%	1.9%	2.1%	2.1%	2.1%
Other Contractual	2,758,628	2,670,302	2,367,343	2,421,740	2,551,487	2,615,892	2,617,947	2,671,731	2,727,628
Change from prior year	153,178	(88,326)	(302,959)	(248,562)	129,747	64,405	2,055	53,784	55,897
Percentage Change from prior year	5.9%	-3.2%	-11.0%	-9.3%	5.4%	2.5%	0.1%	2.1%	2.1%
Total Expenditures	9,532,297	9,987,979	10,227,032	10,233,670	11,184,028	11,843,663	12,267,316	12,717,204	13,092,470
Change from prior year	378,918	455,682	239,053	245,691	950,359	659,635	423,653	449,889	375,266
Percentage Change from prior year	4.1%	4.8%	2.5%	2.5%	9.3%	5.9%	3.6%	3.7%	3.0%

Dakota 911
Authorized Staffing Plan
 Full time equivalents

<u>Position Titles</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>
<u>Operations</u>						
Public Safety Telecommunicators (PST)	54.0	59.0	59.0	63.0	65.0	65.0
PST Vacancies	-	(4.0)	(4.0)	(5.0)	(5.0)	(5.0)
Average Staffing PST	54.0	55.0	55.0	58.0	60.0	60.0
PST Supervisors (incl Training/Cad Sup.)	8.0	9.0	9.0	9.0	9.0	9.0
Total operations	<u>62.0</u>	<u>64.0</u>	<u>64.0</u>	<u>67.0</u>	<u>69.0</u>	<u>69.0</u>
<u>Admin & Technical Support</u>						
Operations Director	1.0	1.0	1.0	1.0	1.0	1.0
Executive Director	1.0	1.0	1.0	1.0	1.0	1.0
HR Coordinator/Executive Assistant	1.0	1.0	1.0	1.0	1.0	1.0
Technical Support Specialist	2.0	2.0	2.0	2.0	2.0	2.0
Total administrative and technical	<u>5.0</u>	<u>5.0</u>	<u>5.0</u>	<u>5.0</u>	<u>5.0</u>	<u>5.0</u>
Total staffing (f.t.e.)	<u>67.0</u>	<u>69.0</u>	<u>69.0</u>	<u>72.0</u>	<u>74.0</u>	<u>74.0</u>

Capital Improvement Plan

Possibly subscription based applications in future

Ten Year Plan

Item	Actual 2019	Actual 2020	Actual 2021	Actual 2022	2023 Adopted	2023 Estimate	2024 Estimate	2025 Estimate	2026 Estimate	2027 Estimate	2028 Estimate	2029 Estimate	2030 Estimate	2031 Estimate	2032 Estimate	2033 Estimate
Revenues																
Member assessment	394,700	394,704	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Member reductions	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Assets	4,200	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Scott County Logger Upfront Cost	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Debt	-	-	-	-	-	-	-	-	1,900,000	3,000,000	-	-	-	-	-	-
Grants	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
IES Maintenance Payback (From Gen Fund)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Investments	32,208	26,666	16,174	19,059	23,100	23,300	16,900	10,600	9,200	5,900	(4,600)	(20,100)	(32,400)	(40,800)	(49,100)	(57,000)
Total revenues	431,108	421,370	16,174	19,059	23,100	23,300	16,900	10,600	1,909,200	3,005,900	(4,600)	(20,100)	(32,400)	(40,800)	(49,100)	(57,000)
Expenditures																
CAD Equipment:																
CAD Replacement -LOGIS	-	-	-	-	-	-	-	-	-	3,000,000	-	-	-	-	-	-
CAD Replacement - LOGIS (refund)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CAD PC's and Monitors	18,183	19,486	21,861	-	24,000	24,000	24,000	24,000	24,000	24,000	25,000	25,000	25,000	25,000	25,000	25,000
Video Display Panels	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CAD Backup Laptops (12)	15,828	-	-	-	-	-	24,000	-	-	-	-	24,000	-	-	-	-
CAD Integration to TriTech	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Dispatching:																
23 Dispatch Radio Consoles	-	-	-	-	-	-	-	-	1,897,650	-	-	-	-	-	-	-
Logging telephone/Radio recorder	-	-	-	-	-	-	419,000	-	-	-	-	450,000	-	-	-	-
Fire Alerting Control System	7,460	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
23 Dispatch Work Stations	-	-	-	-	-	-	-	-	-	-	325,000	-	-	-	-	-
Dispatch Chairs	-	-	-	-	29,000	29,000	-	-	-	-	-	-	-	-	-	-
Touch Screen Monitors 23	-	-	-	6,700	-	-	-	-	-	24,000	-	-	-	-	-	-
Dispatch Desktop Radios (2)	-	-	-	-	-	-	-	-	-	9,000	-	-	-	-	-	-
Emergency Fire Dispatching	54,400	109,600	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Data Display Wall	-	28,598	83,444	-	-	-	-	-	-	125,000	-	-	-	-	-	-
Telephone Systems:																
E911 Telephone Backbone system	-	-	-	-	107,940	107,940	-	-	-	-	-	-	-	-	-	-
Text-to-911	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Abandonment Device Switch (Centurylink)	13,800	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
IPT Telephone Handsets (13), Conference Phones (3)	-	-	-	11,611	-	-	-	-	-	-	-	-	8,600	-	-	-
Antenna/Radios:																
Radios - handheld-desktop control	-	-	-	42,544	45,000	1,248	-	-	-	-	-	-	-	-	-	-
RAD	-	-	-	-	-	-	-	-	-	-	-	10,000	-	-	-	-
Antenna Replacements	7,172	-	-	-	-	-	-	-	-	-	-	-	20,000	20,000	10,000	-
Antenna Upgrades	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
VHF Welch Site	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fire Paging-11th site Addition	-	-	-	-	-	-	-	-	-	-	80,000	-	-	-	-	-
Fire paging - Eagan	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Information Technology:																
Cisco 3750 series switch (3)	26,087	-	-	-	-	-	-	20,000	-	-	-	-	-	21,000	-	-
Cisco ASA 5520 (2) Firewall	625	-	-	-	-	-	-	12,000	-	-	-	-	-	12,900	-	-
WiFi Devices and Controller	781	-	-	-	-	-	3,000	-	-	-	-	3,100	-	-	-	-
Exchange & File Servers	10,435	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fiber expansion	-	3,602	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Servers for Active Directory & Exchange	-	-	-	-	12,000	12,000	-	-	-	-	11,000	-	-	-	-	-

Capital Improvement Plan

Possibly subscription based applications in future

Ten Year Plan

Item	Actual 2019	Actual 2020	Actual 2021	Actual 2022	2023 Adopted	2023 Estimate	2024 Estimate	2025 Estimate	2026 Estimate	2027 Estimate	2028 Estimate	2029 Estimate	2030 Estimate	2031 Estimate	2032 Estimate	2033 Estimate
NEW - Scanner for Laserfiche			2,650													
Data sharing/integration (NEW)							100,000	100,000								
Administrative:																
Supervisory Office Desktop PCs (5)	4,080	4,183	-	7,668	-	-	2,000	6,000	-	2,000	6,000	-	-	-	-	-
Tech support Laptop PCs (2)			5,472				4,000			4,000						
Admin Area Laptop/PCs (3)			3,600				7,500			7,500						
Admin Area Phones	836											20,000				
Building Furniture/Other:																
Training Room Tables (20 & Chairs (40)										25,000						
Training Room Chairs (40)																
Exercise Equipment	2,500			2,890				3,000				3,000				
Training room projector-ceiling mount																
Breakroom Furniture - New (4 tables/16 chrs)					8,000	8,000										
Office Furniture			20,315													
Lobby Furniture - (4 chairs)					6,000	6,000										
Conference tables, Glass Covers & Chairs			4,316		5,000	5,000										
Workstations	381,153															
Debt Repayment											153,000	392,100	388,600	382,900	379,100	375,100
Total expenditures	543,340	165,469	141,658	71,413	236,940	193,188	583,500	165,000	1,921,650	3,373,500	839,100	923,700	436,500	458,000	410,100	395,900
Net increase or (decrease)	(112,232)	255,901	(125,484)	(52,354)	(213,840)	(169,888)	(566,600)	(154,400)	(12,450)	(367,600)	(843,700)	(943,800)	(468,900)	(498,800)	(459,200)	(452,900)
Fund Balance, January 1	1,460,568	1,348,336	1,604,237	1,478,753	1,438,453	1,426,399	1,256,511	689,911	535,511	523,061	155,461	(688,239)	(1,632,039)	(2,100,939)	(2,599,739)	(3,058,939)
Fund Balance December 31	1,348,336	1,604,237	1,478,753	1,426,399	1,224,613	1,256,511	689,911	535,511	523,061	155,461	(688,239)	(1,632,039)	(2,100,939)	(2,599,739)	(3,058,939)	(3,511,839)

Allocation of Member Fees

CAD Events							
Member	2020		2021		2022		2024
	Total	%	Total	%	Total	%	Allocation
Apple Valley	29,097	9.59%	30,904	10.18%	31,875	9.72%	9.83%
Burnsville	42,342	13.96%	43,154	14.22%	47,853	14.60%	14.26%
Dakota County	19,641	6.48%	19,043	6.27%	21,650	6.60%	6.45%
Eagan	47,453	15.65%	45,473	14.98%	53,062	16.19%	15.61%
Farmington	13,462	4.44%	10,767	3.55%	12,801	3.91%	3.96%
Hastings	19,406	6.40%	20,755	6.84%	19,833	6.05%	6.43%
Inver Grove Hts	29,229	9.64%	33,191	10.94%	30,577	9.33%	9.97%
Lakeville	33,418	11.02%	31,607	10.41%	39,134	11.94%	11.12%
Mendota Hts	10,156	3.35%	9,219	3.04%	9,230	2.82%	3.07%
Miesville	108	0.04%	152	0.05%	153	0.05%	0.04%
Randolph Hampton	211	0.07%	214	0.07%	248	0.08%	0.07%
Rosemount	14,737	4.86%	15,471	5.10%	15,902	4.85%	4.94%
South St. Paul	22,021	7.26%	20,829	6.86%	20,579	6.28%	6.80%
West St. Paul	21,977	7.25%	22,745	7.49%	24,891	7.59%	7.44%
Total	303,258	100.0%	303,524	100.0%	327,788	100.0%	100.0%
Percent Change in CAD Events			0.1%		8.0%		

Formula: $(+ \text{Year 1 CAD \%} + \text{Year 2 CAD \%} + \text{Year 3 CAD \%}) \div 3 = \text{Member allocation}$

Member	Allocation			% change
	2022	2023	2024	
Apple Valley	10.29%	10.08%	9.83%	-0.24%
Burnsville	13.32%	13.63%	14.26%	0.63%
Dakota County	7.19%	6.72%	6.45%	-0.27%
Eagan	16.20%	15.87%	15.61%	-0.26%
Farmington	3.86%	3.89%	3.96%	0.07%
Hastings	5.74%	6.26%	6.43%	0.16%
Inver Grove Hts	8.98%	9.63%	9.97%	0.34%
Lakeville	12.44%	11.60%	11.12%	-0.47%
Mendota Hts	3.21%	3.16%	3.07%	-0.09%
Miesville	0.03%	0.04%	0.04%	0.01%
Randolph Hampton	0.06%	0.06%	0.07%	0.01%
Rosemount	4.73%	4.88%	4.94%	0.05%
South St. Paul	7.13%	7.04%	6.80%	-0.24%
West St. Paul	6.83%	7.14%	7.44%	0.30%
Total	100.0%	100.0%	100.0%	0.0%

Dakota 911 Member Fees

2023 Member Fees (Adopted)

		33.3%			
		Members	County	Capital	
	%	Contribution	Contribution	Projects	TOTAL
			Fixed Costs	Fund	
Apple Valley	10.08%	859,224		-	859,224
Burnsville	13.63%	1,162,258		-	1,162,258
Dakota County	6.72%	573,190	486,533	-	1,059,723
Eagan	15.87%	1,353,229		-	1,353,229
Farmington	3.89%	331,657		-	331,657
Hastings	6.26%	534,225		-	534,225
Inver Grove Heights	9.63%	820,793		-	820,793
Lakeville	11.60%	989,048		-	989,048
Mendota Heights	3.16%	269,451		-	269,451
Miesville	0.04%	3,127		-	3,127
Randolph Hampton	0.06%	5,505		-	5,505
Rosemount	4.88%	416,279		-	416,279
South Saint Paul	7.04%	600,202		-	600,202
West Saint Paul	7.14%	608,971	-	-	608,971
	100.00%	\$ 8,527,164	\$ 486,533	\$ -	\$ 9,013,692
		1.43%	61.14%		3.50%

2024 Member Fees (Adopted)

		50.0%					
		Members	County	Capital			
	%	Contribution	Contribution	Projects	TOTAL	Increase/ (decrease)	
			Fixed Costs	Fund		Percentage Change	
Apple Valley	9.83%	879,368		-	879,368	20,144	2.34%
Burnsville	14.26%	1,275,162		-	1,275,162	112,904	9.71%
Dakota County	6.45%	576,955	814,841	-	1,391,796	332,073	31.34%
Eagan	15.61%	1,395,544		-	1,395,544	42,315	3.13%
Farmington	3.96%	354,472		-	354,472	22,815	6.88%
Hastings	6.43%	574,934		-	574,934	40,709	7.62%
Inver Grove Heights	9.97%	891,322		-	891,322	70,529	8.59%
Lakeville	11.12%	994,757		-	994,756	5,708	0.58%
Mendota Heights	3.07%	274,300		-	274,300	4,849	1.80%
Miesville	0.04%	3,946		-	3,946	819	26.19%
Randolph Hampton	0.07%	6,431		-	6,431	926	16.82%
Rosemount	4.94%	441,401		-	441,401	25,122	6.03%
South Saint Paul	6.80%	608,149		-	608,149	7,947	1.32%
West Saint Paul	7.44%	665,745	-	-	665,745	56,774	9.32%
	100.00%	\$ 8,942,486	\$ 814,841	\$ -	\$ 9,757,326	\$ 743,634	8.25%
		4.87%	67.48%		8.25%	8.25%	